

**IN THE UNITED STATES DISTRICT COURT
FOR THE DISTRICT OF MASSACHUSETTS**

PRESIDENT AND FELLOWS OF
HARVARD COLLEGE,

Plaintiff,

v.

UNITED STATES DEPARTMENT OF
HEALTH AND HUMAN SERVICES, et al.,

Defendants.

Case No. 1:25-cv-11048-ADB

NOTICE OF APPEARANCE OF MAX A. JACOBS

Max A. Jacobs of Manatt, Phelps & Phillips, LLP hereby enters his appearance as
counsel for non-party Conference of Boston Teaching Hospitals, Inc.

Dated: June 6, 2025

/s/ Max A. Jacobs

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